

SECURITIES AND EXCHANGE COMMISSION OF PAKISTAN

Company Registration Office

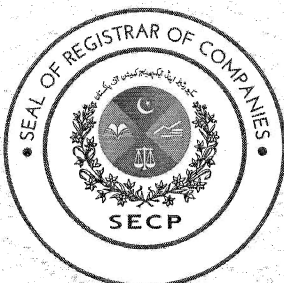
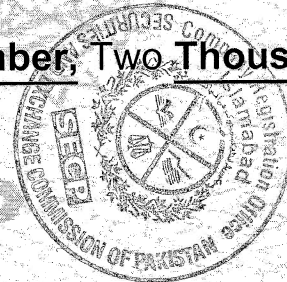
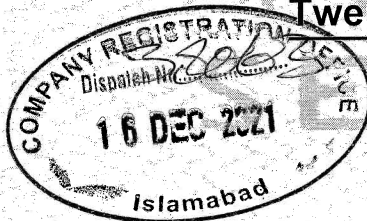
CERTIFICATE OF INCORPORATION

[Under section 16 of the Companies Act, 2017 (XIX of 2017)]

Corporate Unique Identification No. 0189936

I hereby certify that **GLOBAL ASSOCIATES (PRIVATE) LIMITED**
is this day incorporated under the Companies Act, 2017 (XIX of 2017)
and that the company is **limited by shares.**

Given at Islamabad this Ninth day of December, Two Thousand and
Twenty One



CERTIFIED TO BE TRUE COPY

Muhammad Shoaib Khan
Assistant Registrar

Additional Assistant Registrar
Company Registration Office, Islamabad



https://eservices.secp.gov.pk/eServices/ControllerServlet?request_id=VERIFY_ONLINE_INCORP_CERT&id=0189936